

4-2 Impact ① Creating a Future for Future Generations Together

Themes		Initiatives	2030 KPIs	FY2022 results	FY2023 results	YoY difference	FY2023 (cumulative total)	Progress rate toward 2030
Future of future generations	Help realize a carbon-neutral society	Reduction of CO ₂	↓ 1million+ tons	↓ 320,000 t	↓ 340,000 t	- 20,000 t	↓ 340,000t	34%
	Innovate for sustainable consumption and living	Users participating in “innovation in sustainable consumption and living”	1 million+ people	—	—	—	—	—
		Companies offering options for “innovation in sustainable consumption and living”	1,000+ companies	—	—	—	—	—
	Support future generations to “create businesses”	Investment in future generation entrepreneurs	100+ cases	3 cases	9 companies	+6 companies	38 companies	38%