

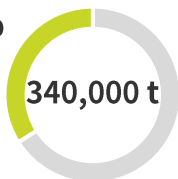
4-1 Highlights for the Fiscal Year Ended March 31, 2023

○ Creating a future for future generations together

○ Creating an ecosystem for co-creation

Progress toward 2030 KPIs

34%



Reduction of CO₂

38%



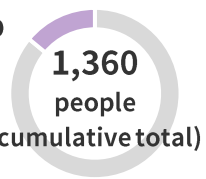
Supporting future generations to “create businesses”

14%



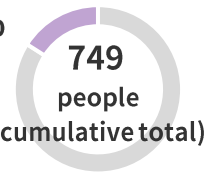
Companies that create opportunities for co-creation

14%



Participants in the ecosystem for co-creation

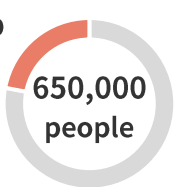
15%



Innovation creation personnel

○ Creating happiness for individuals

22%



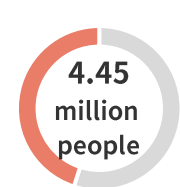
Card users supporting interests, personalities, and health

25%



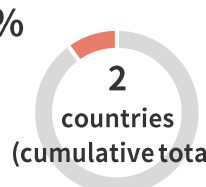
Companies supporting interests, personalities, and health

45%



Domestic and overseas young people and other users of financial services

10%



Supportive investment through co-creative partners